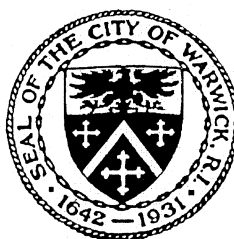


City Of Warwick

Capital Budget 2004-2005



Scott Avedisian, Mayor

May 11, 2004

Honorable Scott Avedisian, Mayor
The Honorable Members of the City Council
Warwick City Hall
Warwick, RI 02886

Pursuant to Article V, Section II and Article VIII, Section 12 of the Charter of the City of Warwick, adopted in 1960, this annual report on the Capital Improvements Program and Budget for fiscal year 2004-2005 is hereby submitted.

The Program and Budget has been prepared by the Department of City Plan and various departments have cooperated fully in the preparation of this report. An annual re-appraisal of the projects beyond fiscal year 2004-2005 will provide guidelines for the necessity and priority ratings of the different projects.

It is our hope that this annual Capital Expenditure Program and Budget Report will be helpful in providing the framework in which the Executive and Legislative branches of the government can make the necessary policy decisions for public improvements.

Sincerely,

A handwritten signature in dark ink, appearing to read "Mark Carruolo". The signature is fluid and cursive, with the first name "Mark" and last name "Carruolo" clearly distinguishable.

Mark Carruolo
Planning Director

**CAPITAL IMPROVEMENTS
PROGRAM AND BUDGET
2004-2005**

Prepared by the Department of City Plan
City of Warwick, RI

May 2004

TABLE OF CONTENTS

Page

I Introduction

Capital Improvements Program and Budget.....	1
--	---

II Department Projects and Recommendations

Water Department

W-1 Capital Improvements.....	4
-------------------------------	---

W-2 Water System Improvements.....	5
------------------------------------	---

Public Works

PW-1&2 Streets and drainage	6
-----------------------------------	---

PW-3 Roof Replacement	7
-----------------------------	---

PW-4 Public Works Facility.....	8
---------------------------------	---

Parks and Recreation Department

R-1 Community and Recreation Center	9
---	---

R-2 McDermott Pool/Locker Rooms.....	10
--------------------------------------	----

R-3 Mickey Stevens Redesign.....	11
----------------------------------	----

R-4 Title IX Compliance	12
-------------------------------	----

R-5 Handicap Accessibility	13
----------------------------------	----

R-6 City Park.....	14
--------------------	----

Police Department

P-1 Indoor Range/locker Rooms	15
-------------------------------------	----

Fire Department

F-1 Fire Station.....	16
-----------------------	----

Library

L-1 Carpet Replacement.....	17
-----------------------------	----

L-2 Repaving	18
--------------------	----

School Department

S-1 Asset Protection Plan	19
---------------------------------	----

S-2 Buildings and Grounds.....	20
--------------------------------	----

Warwick Sewer Authority

WSA-1 Miscellaneous Contract	21
WSA-2 On-Site Rehabilitation	22
WSA-3 AWT Improvements	23
WSA-4 West Warwick AWT Improvements	24
WSA-5 Conimicut North II B & C.....	25
WSA-6 Strawberry Field Road	26
WSA-7 Sheraton Park	27
WSA-8 Gaspee IV	28
WSA-9 Arnold's Neck/Division St	29
WSA-10 Conimicut West	30
WSA-11 Old Warwick	31
WSA-12 Buttonwoods.....	32
WSA-13 Warwick Cove II B.....	33
WSA-14 Greenwood East.....	34
WSA-15 Bayside	35
WSA-16 Sandy Lane/Cedar Swamp	36
WSA-17 Longmeadow	37
WSA-18 Northwest Gorton's Pond.....	38
WSA-19 Sherwood Park	39

M.I.S.

MS-1 Voice/ISP Telephone System	40
MS-2 Document Management System	41

III. Financial Analysis	42
--------------------------------------	-----------

IV. Appendix	47
---------------------------	-----------

CAPITAL IMPROVEMENTS PROGRAM AND BUDGET

Forty-four years ago, the Department of City Plan transmitted the first Capital Improvements Program and Budget as required by the City Charter to the Office of the Mayor and to the City Council.

A Capital Improvements Program

A Capital Improvements Program is in essence a listing of the priorities of those vitally necessary items of the community within the context of the community's fiscal ability to meet them during a five-year program period. Obviously, such a program cannot be a static program. There must be a yearly re-appraisal of the changing needs of the community and the opportunity to adjust these changes in priority ratings for capital improvements.

In order to do this type of scheduling of capital improvements, a longer period than simply one year is required. A period of at least five years beyond the current fiscal year is required to determine realistically on the one hand what Warwick can afford and on the other hand what Warwick essentially needs.

A Capital Improvements Budget

A Capital Improvements Budget is the logical tool for implementation of the Capital Improvements Program. It lists the necessary capital improvements and more importantly recommends a schedule of when bonds should be issued without impairing the credit posture of the community.

The Capital Improvements Budget differs from the operational budget in that it will cover items that cannot be financed through current city revenue and involves projects of a relatively lasting nature. The benefits to Warwick to be derived from a Capital Improvements Program and Budget are:

- 1) Improvements will be undertaken in the order of their importance to the community.
- 2) Interrelationships of proposed improvements will be recognized and coordination made possible.
- 3) The relationship of the proposed improvements to the operation and maintenance factors of the cost of city government will be indicated.
- 4) Financing of the cost of the proposed improvements can be more advantageously arranged.
- 5) Debt service requirements for the financing of the proposed improvements can be coordinated with the requirements of existing debt and other demands against the revenues of the City.
- 6) Ultimate economy will ensue.

The reasons for adopting the Capital Budget prior to the commencement of the fiscal year are:

- 1) Debt service requirements for the proposed improvements can be coordinated with the requirements of existing. debt service requirements and other requirements of revenues of the City.
- 2) Any bond ordinances adopted during the fiscal year may require a special election with its attendant unanticipated expenditures.
- 3) If bonds are issued and payment of principal and interest is required during the fiscal year, it will require further unanticipated amounts clearly not budgeted.

II DEPARTMENT PROJECTS AND RECOMMENDATION

WATER DEPARTMENT

W-1 Water Department Capital Improvements

The proposed expenditure of capital funds for the future reflects the upgrade of the existing infrastructure, transmission and distribution systems. Items such as the elimination of dead-ended distribution lines and the upgrading of undersized lines would be part of this overall program.

Allocation of Funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Amount:	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

W-2 Water System Improvements

The Water Division submitted a 20-year infrastructure and capital improvement plan to the RI Department of Health as required under the Infrastructure Replacement Act, which mandates replacement and capital improvements to the transmission and distribution system.

Allocation of Funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Amount:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

PUBLIC WORKS

PW-1&2 Streets and Drainage

The maintenance of city streets and drainage comprises a large expenditure of the city's budget. This program is a continuous project that involves the construction of new drainage facilities in selected areas and the overlaying of streets as prioritized by the Engineering Division in concert with the Public Works Director, the Mayor and the City Council.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Street Improvement:	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Drainage Improvement:	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000

PW-3 Roof Replacement/Building Maintenance

A roof survey has been completed on 11 City buildings. Long and short-term solutions have been recommended. Some of the short-term solutions have been addressed through the department's operating budget. The long-term improvements will, however, need to be financed through capital improvements.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Amount:	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000

PW-4 Public Works Facility

This project would replace the existing public works facility that is outdated, in need of repair and ultimately inadequate for the city. The proposed replacement building would not be located on the existing site.

Allocation of funds:

Year: 2006-2007

Amount: \$3,500,000

PARKS AND RECREATION DEPARTMENT

R-1 Community and Recreation Center

This project has no design or costs as of today, but the need for a center is clearly seen. The Center would become a hub for many programs affecting a large percentage of the population. During the day it could house day-care services, pre-school programs, senior programs, intergenerational programs and after school programs. This center would eliminate the problems that occur due to conflicts with scheduling at the present sites. The center could also house City and State Agencies such as: Welfare and West Bay Community Action. The center would be open on weekends and vacations, and staffed by already budgeted Parks & Recreation personnel.

Allocation of funds:

Year: 2005-2006

Amount: \$4,000,000

R-2 McDermott Pool Locker Rooms Rehabilitation

McDermott Pool 's popularity has increased to the point that locker rooms are now too small for the operation with the addition of the therapeutic pool, there will be more programs being offered which in turn will increase the use of the facilities. A redesign and expansion of the locker rooms are necessary to accommodate increased usage.

Allocation of funds:

Year: 2006-2007

Amount: \$500,000

R-3 Mickey Stevens Sports Complex (MSSC) Re-Design

The MSSC was built on old City waste facility; the refuse was then covered with loam. The settling and decomposition of waste material has caused the fields to sink by as much as four-feet from end to end with many smaller indentations throughout the complex.

This has caused many problems including broken irrigation pipes, flooding, cracked tennis/basketball courts and additional safety hazards.

MSSC needs to be completely re-designed using the latest technology cap waste sites. Lighting ball fields, irrigation and grass growing, the new complex should include; baseball, softball, tennis, basketball, volleyball, and a skateboard park. Also, a concession/maintenance storage building should offer amenities to all of these fields.

Allocation of funds:

Year: 2005-2006

Amount: \$4,000,000

R-4 Title IX Compliance and Ice Arena

According to Federal regulations, the same amount of square footage available to males must be available to females. Presently the facility has contains eight (8) locker rooms that could be generalized as co-ed changing rooms, but in all reality, these are male changing rooms. The Warwick figure skaters that utilize the rink do not use the locker rooms due to its unfriendly user nature. Four (4) new locker rooms are needed to accommodate the needs of all users of the facility.

Allocation of funds:

Year: 2005-2006

Amount: \$355,000

R-5 Handicapped Accessibility & Recreation Facilities

Due to Federal regulations that are slowly being implemented, the City needs to upgrade its playgrounds/facilities to meet handicap accessibility for: Access to playgrounds/facilities equipment, install the correct number of transfer decks at playgrounds, install the appropriate number of accessible structures, place appropriate surface under the play structures and make beaches and boat ramps accessible.

Allocation of funds:

Year: 2006-2007

Amount: \$550,000

R-6 City Park Rehabilitation

This project proposes to rehabilitate City Park which includes the following: sand replenishment at City Beach, remove boardwalk, repair bath house, tree replacement, lawn care, expand greenhouse, construct two (2) lacrosse fields and expand the front parking lot.

Allocation of funds:

Year: 2007-2008

Amount: \$500,000

POLICE DEPARTMENT

P-1 Infrastructure Improvements

The Police Department is proposing the following Capital Improvements: Replace 1976 vintage generator system which is subject to frequent failure, Replace air-conditioning compression unit in headquarters, shooting-range repairs and electrical upgrades, repairs to BCI ventilation system and construction of a garage/storage facility to house service support vehicles (Mobile Command Center. Crime scene van, Dive bus, boat etc)

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$122,500	\$64,000

FIRE DEPARTMENT

F-1 Fire Station

This project would replace the station and headquarters complex located in Apponaug. This would replace the outdated, poorly configured headquarters building of 1950's vintage. The new station will be located on vacant property adjacent to the Police Station.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount	\$1,220,000	\$2,780,000

LIBRARY

L-1 Carpet Replacement

The Warwick Public Library, with 400,000 visitors per year, sustains very heavy wear to its flooring. The carpet, in many areas, including the main entrance hallway, the Children's Room, the meeting rooms, and at the Circulation and Reference desks, shows substantial wear now, and should be replaced in the near future.

Allocation of funds:

Year: 2005-2006

Amount: \$80,000

L-2 Parking Lot Repaving

During the library remodeling and expansion project of 1998, the parking lot was resurfaced. Due to extremely heavy usage, the lot will soon need complete repaving. While another resurfacing would temporarily fix cracks, voids, settling and other structural problems, a repaving would be more cost-effective.

Allocation of funds:

Year: 2006-2007

Amount: \$120,000

SCHOOL DEPARTMENT

S-1 Asset Protection Plan

The following figures reflect the School Department's Asset Protection Plan. These funds provide improvements such as updating electrical service, parking maintenance, boiler maintenance and other such maintenance measures.

Allocation of funds:

Year: 2004-2005

Amount: \$2,326,260

S-2 Buildings and Grounds/Asset Protection and New Construction

Upgrading and maintenance of existing school facilities.

Allocation of Funds:

Year	2004-2005	2005-2006
Amount	\$1,645,400	\$500,000

WARWICK SEWER AUTHORITY

WSA-1 Miscellaneous Contract

The miscellaneous contract is used for the purpose of installing sewers in City streets where 30 parcels or less will be affected. This translates into cost savings to the WSA because the WSA is not required by RI DEM to seek approval for any sewer extension within the aforementioned range of parcels. Additionally, this contract is used to install sewer lines across private lots, right-of-ways, house connections to new and existing sewer lines, and any type of appurtenant sewer construction work.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Amount:	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

WSA-2 On-Site Rehabilitation

The on-site rehabilitation program is a continuing program of financial assistance helping homeowners with the cost of reconstructing failed septic systems in areas of the city without public sewers. The Warwick Sewer Authority has made it a public priority to participate in the construction of fail ISDS's in those areas of the City that are not currently sewered.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Amount:	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

WSA-4 West Warwick AWT Improvements

This project will provide, in part, modifications and/or additions to the collection and treatment facility of West Warwick in order to collect and treat the wastewater from certain properties located in Warwick.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$128,756	\$104,056

WSA-5 Conimicut North II B & C

Project will accept wastewater from Conimicut North II, Conimicut West, Bayside and the Longmeadow sewer projects. A major pumping station will be constructed on existing city land located on Tidewater Drive. Wastewater will be pumped from the station west along West Shore Road, then along Sandy Lane to the Cedar Swamp pumping Station

Allocation of funds:

Year:	2004-2005
Amount:	\$1,318,983

WSA-6 Strawberry Field Road

A low-pressure sewer system will be constructed in low-lying areas to convey wastewater away from the brook and toward either Strawberry Field Road or Main Avenue. Main Avenue sewers will tie into the Lower Tuskatucket collection system at White Avenue whereas, sewers along Strawberry Field Road will terminate at a pumping station near Pinnery Road.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$2,511,539	\$90,251

WSA-7 Sheraton Park

This project area would provide public sewers to those properties located between Jefferson Boulevard and south of Metro Center Boulevard.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$1,769,481	\$44,290

WSA-8 Gaspee IV (formerly Gov. Francis NW)

This project begins at the intersection of Warwick Ave and Squantom Drive, and runs diagonally in a northeast direction heading to the intersection of Spring Green Road and Narragansett Parkway. The wastewater generated from this area will flow to the pumping station located at the latter intersection.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$1,998,748	\$444,166

WSA-9 Arnold's Neck/Chepiwanoxet/Division Street

Arnold's Neck is a peninsula extending into Apponaug Cove with approximately 120 residential dwellings and a marina. Chepiwanoxet is similar in topography with approximately half the population. Division Street, (The easterly side of Post Road from Williams Street, south to Division Street) is located along the northern edge of Greenwich Cove. All three neighborhoods are extremely diverse in topography creating difficulties for wastewater collection. A low-pressure system will be installed with each home using a wastewater grinder pump.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$2,301,741	\$32,318

WSA – 10 Conimicut West

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the inland waterways.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007
Amount:	\$2,136,666	\$2,402,830	\$1,335,415

WSA-11 Old Warwick

This project represents the main link between the Cedar Swamp pumping station and most areas in the Narragansett Bay drainage basin. Approximately 6,200 linear feet of force main and 3,600 linear feet of gravity pipe is required.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$1,972,098	\$26,650

WSA-12 Buttonwoods

Lower Tuscatucket and Buttonwoods will be served by interceptors in Buttonwoods Avenue that drain toward the unnamed brook feeding Brush Neck Cove. The interceptor will then run along the northerly side of the brook to the Kerri Lynn Drive pumping station. Four other pumping stations are required to serve low areas along the bay and the cove.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$3,986,254	\$442,917

WSA-13 Warwick Cove II B (formerly Warwick Cove II)

Phase II is the design of lateral, collector, interceptor and force main sewers and an ejector in the area south of the head of Warwick Cove. This project intends to abate the impact of an existing waterfront residential area that is almost entirely composed of substandard lots and a high water table.

Allocation of funds:

Year:	2004-2005	2005-2006
Amount:	\$2,348,654	\$30,590

WSA-14 Greenwood East

The most cost-effective alternative to convey wastewater generated in Nausauket and the southern portion of Greenwood East is to construct an interceptor in West Shore Road that would tie into the existing Apponaug main.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008
Amount:	\$1,027,501	\$2,445,002	\$2,445,002	815,001

WSA-15 Bayside

Topography in this region is varied making centralized wastewater collection difficult. Pumping is required to convey wastewater away from the lower elevations adjacent to the coast and the many inland waterways.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007
Amount:	\$1,492,498	\$3,821,798	\$55,700

WSA-16 Sandy Lane/Cedar Swamp

Sandy Lane/Cedar Swamp encompasses the residential neighborhood at the north side of Sandy lane, west of Warwick Avenue. The project will consist of approximately 7500 linear feet of laterals and 5000 linear feet of low-pressure force main.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007
Amount:	\$291,663	\$974,998	\$108,339

WSA-17 Longmeadow

Area beginning with Draper Ave., south to Rocky Point Ave, and Palmer Ave., then west to Warwick Neck Ave.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007
Amount:	\$1,425,831	\$4,762,502	\$529,167

WSA-18 Northwest Gorton's Pond

The Northwest Gorton's Pond area is located west of Big Gorton's Pond and contains approximately 324 residential units. It is estimated that 16,000 linear feet of laterals and 4,000 linear feet of low-pressure force main will be required.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Amount:	\$79,998	\$599,997	\$586,664	\$1,531,731	\$28,267

WSA-19 Sherwood Park

The Sherwood Park (Pilgrim Park) development is located at the north side of Centerville Road. The neighborhood consists of approximately 125 residential dwellings and is characterized by steep slopes, areas of wetlands and evidence of steep rock outcrops. The proposed method of sewerage is to install 1800 feet of force main and discharge in the existing 18-inch sewer at the Tollgate High School Complex.

Allocation of funds:

Year:	2004-2005	2005-2006	2006-2007
Amount:	\$45,000	\$332,499	\$862,498

MANAGEMENT INFORMATION SERVICES

MS-1 Voice / ISP Telephone System

Initiate the implementation of a new Citywide telephone system to be completed before the NYNEX Centrex telephone system contract expires in 2003. The proposed system allows for unprecedented flexibility and allows for substantial operational savings. The proposed technology is an open standard based technology, which allows for the purchase of competing vendor's hardware and software for best across industry solutions to be integrated. In addition, the City's seven-year old AT&T PBX telephone system has been experiencing monthly failures since September 2000, and the replacement parts are no longer manufactured.

Allocation of funds:

Year: 2005-2006

Amount: \$1,000,000

MS-2 Document Management System

This would provide the City with a Document Management System to provide digital back-up for all City documents. Project would include purchase of servers, scanners, printers and optical disk or magnetic media.

Allocation of funds:

Year: 2005-2006

Amount: \$300,000

III. FINANCIAL ANALYSIS

The financial data upon which this Capital Improvements Program is based is discussed in the following pages. Explanation of the City's current debt obligations and a review of its expenditures and revenues are as follows.

EXPENDITURES

In order to provide background information on the City of Warwick's ability to undertake additional capital improvements financing, the history of City expenditures and revenues is examined in this chapter. The expenditures shown are categorized by expense type.

EXECUTIVE AND ADMINISTRATION

This program includes the departments of executive, legislative and financial management, and represents approximately 9.4% of the total budget. Included in executive and administration is principal and interest expenses related to debt service. Debt service represents approximately 7.3% of the city budget in fiscal year 2005.

	<i>Executive and Administration</i>	<i>Percent of Budget</i>	<i>Debt Service</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	23,547,263	9.8%	17,998,086	7.5%
<i>Fiscal Year 2005</i>	23,510,665	9.4%	18,216,507	7.3%

PUBLIC SAFETY

Public Safety program includes the departments of Police, Fire, Civil Preparedness, Building Inspection and Minimum Housing. These appropriations represent approximately 13.7% of the total city budget.

	<i>Public Safety Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	32,572,873	13.6%
<i>Fiscal Year 2005</i>	34,337,414	13.7%

SOCIAL SERVICES

Parks and Recreation, Library, and Human Services are included in this category and represent approximately 2.8% of the total budget.

	<i>Social Services Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	\$6,991,627	2.9%
<i>Fiscal Year 2005</i>	7,035,333	2.8%

PHYSICAL RESOURCES

This program consists of Planning, Community and Economic Development, and Public Works. This program represents approximately 4.9% of the total city budget.

	<i>Physical Resources</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	\$11,636,127	4.9%
<i>Fiscal Year 2005</i>	12,340,785	4.9%

EMPLOYEE BENEFITS

Fringe Benefits such as health care insurance, FICA, life insurance, pension expense for municipal employees, and worker's compensation are included in this category. These appropriations represent approximately 13.1% of the total budget.

	<i>Employee Benefits</i>	
	<i>Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	\$28,697,612	12.0%
<i>Fiscal Year 2005</i>	32,852,906	13.1%

SCHOOL DEPARTMENT

The school budget represents the required budget to operate the City of Warwick's School System. This budget represents approximately 56.1% of the total budget.

	<i>School Budget</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2005</i>	\$135,653,602	56.7%
<i>Fiscal Year 2005</i>	140,653,602	56.1%

REVENUES

Revenues received by the city by major sources are recorded below.

PROPERTY TAX

In Fiscal Year 2004 the tax base as of December 31, 2002 was \$5,312.9 billion. The estimated fiscal year 2005 tax base as of December 31, 2003 is \$9,092.8 billion due to the statistical revaluation. The estimated tax base increase is 1.71%.

	FY 2004 <i>Valuation Date</i> <i>December 31, 2002</i> <i>(\$000,000)</i>	FY 2005(Estimated) <i>Valuation Date</i> <i>December 31, 2003</i> <i>(\$000,000)</i>
<i>Residential</i>	3,111.8	6,124.6
<i>Commercial</i>	1,307.7	2,063.4
<i>Tangible</i>	522.7	530.2
<i>Motor Vehicles</i>	370.7	374.6

Figures are at gross assessed valuation. Property Taxes represent approximately 66.1% of the total budget.

	<i>Property Taxes</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	\$160,662,890	67.2%
<i>Fiscal Year 2005</i>	165,780,000	66.1%

STATE AND FEDERAL AID

	<i>State & Federal Aid</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	\$53,882,313	22.5%
<i>Fiscal Year 2005</i>	53,592,141	21.4%

LICENSES & FEES, ENTERPRISE TRANSFER, AND ALL OTHER

These accounts represent the remaining 12.5% of the city's budgeted revenue. They include municipal court, billing for rescue services, enterprise transfers, hotel tax, fund balance drawdown, and interest on investments and taxes.

	<i>Licenses & Fees, Enterprise Transfer & Other</i>	<i>Percent of Budget</i>
<i>Fiscal Year 2004</i>	\$24,553,901	10.3%
<i>Fiscal Year 2005</i>	31,358,564	12.5%

APPENDIX

2004 CAPITAL IMPROVEMENT PROGRAM

<u>Department Project</u>	<u>2004-2005</u> (000's)		<u>2005-2006</u> (000's)		<u>2006-2007</u> (000's)		<u>2007-2008</u> (000's)		<u>2008-2009</u> (000's)		<u>Total</u> (000's)
<u>Water Dept.</u>											
W-1 Capital Improvements	1000	a	1000	a	1000	a	1000	a	1000	a	5000
W-2 Water System Improvements	500	a	500	a	500	a	500	a	500	a	2500
<u>Public Works</u>											
PW-1 Street Improvement	500	a	1000	d	1000	d	1000	d	1000	d	4500
PW-2 Drainage Improvement	700	c	700	b	700	b	700	d	700	d	3500
PW-3 Roof Repairs	400	a	500	d	500	d	500	d	500	d	2400
PW-4 Public Works Facility					3500	d					
<u>Parks and Recreation</u>											
R-1 Community/Recreation Center			4000	d							4000
R-2 Pool Addition					500	d					500
R-3 Mickey Stevens Redesign			4000	d							4000
R-4 Title IX & Ice Arena Renovations			355	d							355
R-5 Handicapped Accessibility					550	d					
R-6 City Park Rehabilitation							500	d			
<u>Police Department</u>											
P-1 Infrastructure Improvements	123	c	64	b							187
<u>Fire Department</u>											
F-1 Fire Station	1220	c	2780	b							4000
<u>Library</u>											
L-1 Carpet Replacement			80	d							80
L-2 Repaving					120	d					

2004 CAPITAL IMPROVEMENT PROGRAM

<u>Department Project</u>	<u>2004-2005</u>	<u>2005-2006</u>	<u>2006-2007</u>	<u>2007-2008</u>	<u>2008-2009</u>	<u>Total</u>					
	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)					
<u>School Department</u>											
S-1 Asset Protection Plan	2326	c				2326					
S-2 Buildings & Grounds	1645	c	500	b		2145					
<u>Sewer Authority</u>											
WSA-1 Miscellaneous Contract	500	c	500	b	500	b	2500				
WSA-2 On-Site Rehab	25	c	25	b	25	b	125				
WSA-3 Warwick AWT Improvements	2139	c					2139				
WSA-4 West Warwick AWT Improvements	129	c	104	b			233				
WSA-5 Conimicut North II	1319	c					1319				
WSA-6 Strawberry Field Rd.	2512	c	90	b			2602				
WSA-7 Sheraton Park	1769	c	44	b			1813				
WSA-8 Gaspee IV	1998	c	444	b			2442				
WSA-9 Arnold's Neck/Division Street	2301	c	32	b			2333				
WSA-10 Conimicut West	2136	c	2402	b	1335	b	5873				
WSA-11 Old Warwick	1972	c	27	b			1999				
WSA-12 Buttonwoods	3986	c	443	b			4429				
WSA-13 Warwick Cove II B	2349	c	31	b			2380				
WSA-14 Greenwood East	1027	c	2445	b	2445	b	6732				
WSA-15 Bayside	1492	c	3821	b	56	b	5369				
WSA-16 Sandy Lane/Cedar Swamp	291	c	975	b	108	b	1374				
WSA-17 Longmeadow	1425	c	4762	b	529	b	6716				
WSA-18 NW Gorton's Pond	80	c	600	b	586	b	1531	b	28	b	2825
WSA-19 Sherwood Park	45	c	332	b	862	b					1239
<u>M.I.S.</u>											
MS-1 Voice/ISP System			1000	g							1000
MS-2 Document Management System			300	g							
Total (000's)	35909	33856	14816	7071	4253	95905					

2004 CAPITAL IMPROVEMENT PROGRAM

<u>Department Project</u>	<u>2004-2005</u> (000's)	<u>2005-2006</u> (000's)	<u>2006-2007</u> (000's)	<u>2007-2008</u> (000's)	<u>2008-2009</u> (000's)	<u>Total</u> (000's)
<u>Funding Sources</u>						
A. General Operations	2400	1500	1500	1500	1500	8400
B. Bonds Unissued		21057	7146	2871	553	31627
C. Bonds Issued	33386					33386
D. Future Bond		9999	6170	2700	2200	21069
E. Fed Grant	123					123
F. State Grant						0
G. Lease Purchase/other		1300				1300
Total (000's)	35909	33856	14816	7071	4253	95905